Transportation Overview Element

rick's strategic location within the larger Baltimore-Washington metropolitan region is an asset for the nutity's economy, yet entails transportation challenges. The city's placement at the confluence of two major tates (I-270 and I-70) and the presence of other major US and State highways (US 15, US 40, US 340, MD 355 ID 26) has contributed to Frederick's growth as a regional center, but has placed increased traffic demands on the contributed to the contributed to

The bedrock of a city's character is its transportation infrastructure. How people move dictates whether a city needs a redundant system of roadways, sidewalks, bicycle facilities, transit service, or parking, and the relationship to land uses and the built environment. As a result, a well-planned transportation system is critical to a local as well as regional economic stability and growth.

[pop-out box]

Transportation and land-use: two sides of the same coin

The City of Frederick and this Plan describe transportation and land-use in separate chapters, but on the ground they are inseparable. Each decision about what sort of land-use the City should have, and each dollar spent on a given transportation mode, subtly influences how people travel and what sorts of places thrive and grow.

The basic link of density and travel

A place that has a dense mix of homes, businesses, and services works best when people move slowly through it on foot or bike, and those places can only form when there is significant investment in walking and bicycling. A place that is low-density and has little or no mixing of homes, businesses, and services works best when people move fast through it in a car, and those places can only function when there is significant investment in roads and parking. As the City invests in walking and bicycling or in driving, more of that kind of place can thrive.

What about transit?

Public transit moves people much faster than walking to places where they need to get around on foot. Transit, then, best serves those dense places that thrive best with foot traffic. MARC trains and MTA buses function well in bringing people from Frederick to downtown Washington because downtown Washington is dense enough that travelers can easily walk to work from their stops, and the reason downtown Washington can be so dense is because it is served by high-quality public transit and the foot traffic that transit brings.

This is the understanding behind what's often called *transit-oriented development*. To make sure people can easily get from their homes to the station and from there to work, a city will try to focus more dense development around the station, with destinations – like shopping and services – nearest the station.

[/end pop-out box]

In Frederick, as in other communities, transportation and land use issues are interconnected. HoweverUnfortunately, the City's transportation infrastructure has not always been efficiently integrated into its developed areas, resulting in inefficient land use and transportation linkages, uses and inefficient patterns of movement by its residents and visitors. Since the 1950's1950s, new development in Frederick has increasingly taken the form of low- to medium-density residential neighborhoods and commercial strip centers, lacking. Rather than carry forward the appropriate density, clustering character and connections to adjoining of nearby neighborhoods. These, these areas have been isolated. As a result, they have not contributed to the development of an efficient citywide transportation system. Additionally, a lack of sufficient, existing transportation infrastructure outside of the city's core has led to a change from the City's basic grid network to a pattern of cul de sacs and curvilinear streets in newer developments.

Connecting residents to employment areas, schools, Frederick's strategic location within the larger Baltimore-Washington metropolitan regions is an asset for the community, but it does pose particular transportation challenges. Frederick sits at the confluence of two major interstates (I-270 and I-70), three major US highways (US routes 15, 40, and 340) and three major state highways (MD-351, MD-355, and MD-26). While we have always been a crossroads, interconnections between all these major roads has placed demands on our local neighborhoods is one of transportation system.

Finally, Frederick has the most important components bicycles per capita in the Washington Metropolitan Region and extremely high recreational bicycle use. Despite this, few people who both live and work within the City commute by bicycle, preferring instead to drive due to lack of governments afe and comfortable bicycle infrastructure, and is critical to the economic stability and growth of a region. To this end, the. This puts pressure on our roads and parking system and adds vehicular traffic on city streets.

The objective of the this Transportation Element is to provide outline policies that balance multiple interests to successfully implement while creating a balanced transportation system that is efficiently ties the City together. The Issues and Opportunities section of this element outlines several guiding principles associated with sustainable, integrated with the City.—transportation. These principles are:

.

Frends

Commuting

n important issue for Frederick is the ability of Frederick's transportation system to handle the increased demands need upon it by new residents and workers, coupled with the demands placed on the City's road system by passrough traffic—those trips that neither start nor end in Frederick, but which substantially contribute to overall need to ne

The 2000 Census' provides commuting statistics for the Frederick region:

The expense one way commute time for city reci	dents is 32.5 minutes, above the national average of 26 minutes
Additionally approximately 25 garaget of England	rick city residents commute up to 90 minutes each way.
n 1990 t <mark>he average commute for city residents v</mark>	vac 22 minutes
if 1770 the average commute for enty residents v	vas 22 militates:

00 US Census Bureau county-level average commuting time.

Regional commuting patterns to Frederick County reach into Jefferson County, W.V., Loudoun County, Va., Fairfax County Va., and Includes access to Baltimore, Howard, Montgomery, Washington, and Carroll counties.

Between 1990 and 2008, the number of workers commuting into and out of Frederick County increased slightly, from 17,090 to 17,586. During the same time period, the number of people commuting into Frederick County increased by more than 60 percent, a larger increase than the number of county residents commuting to jobs in outlying areas. In other words, the number of "inflow" workers increased faster than the number of "outflow" workers. This change indicates that more people are traveling to Frederick County for employment. Refer to the Comprehensive Plan Appendix for further commuting information.

2. Transit

The existing transit options, MARC and TransIT, have increased their average daily ridership in recent years.

The Maryland Transit Authority operates the MARC commuter rail line, which provides weekday service to Washington DC from four stations in Frederick County, including one station in downtown Frederick. Daily boardings at Frederick County MARC stations have increased from approximately 1,320 in 2002 to 1,681 in 2009. Refer to the appendix for more detailed information on ridership trends.

		2007	2008	2009
MARC	Rail 2 yearAverage	Average	Average	Average
Bruns	swick	747	745	778
Point	of Rocks	440	453	490
Frede	rick	136	149	157
Mono	cacy	238	248	256
Frede	rick County Totals	1562	1595	1681

ource: Maryland Transit Administration 06/09

e No. 091 MTA Commuter bus route, which provides service from Hagerstown and Frederick to the Shady Grove Metro tion, experienced a steady increase in ridership since 2002.

Overall, the County's TransIT service ridership has increased at an average annual rate of 15% between 2002 and 2009.

INSERT TransIT Graph]

- 1. Transportation choice;
- 2. Transportation demand management and design;
- 3. Neighborhood character;
- 4. Funding sources; and
- 5. Regional collaboration.

The policy section of this element attempts to reflect reflects the comments of residents participants at various public meetings, residents resident surveys, and workshops.

The majority of these policies <u>center around focus on</u> an increase in <u>transit transportation</u> options on a road system that <u>is complementary to complements the City's diverse</u> land uses <u>within the City.</u>

Addressing these concerns will require a number of physical and policy changes, including new and expanded facilities for bicycles, pedestrians, and automobiles; improved intersections; and additional transit service.

Major Issues and Opportunities

	Going to Places Inside	Going to Places Outside
Live Inside	<u>Intracity</u> <u>Travel</u>	Outgoing Travel

During the public input process

Our City's transportation distinct markets:

> Intracity travel, for Frederick and are

Live Outside Pass-Through Incoming **Travel Travel**

infrastructure must serve four

this plan, people who live in going places within its borders. people who live in Frederick and

- 2. Outgoing travel, for
- are going places outside its borders.
- Incoming travel, for people who live outside Frederick and are coming into the City.
- 4. Pass-through travel, for people moving through the City but don't intend to stop.

Residents noted issues with how we handle each of these markets, but one of the most significant issues noted was the ability of Frederick's transportation system to handle growing demand in all four markets, caused by economic recovery and ongoing growth.

Frederick's commuters come from and go to counties in four states, though the vast majority (over 85 percent) commute to or from Maryland. The city is a net commuting destination, with 58 percent more people commuting into the City than commuting out of it. This is down from 65 percent in 2010. This may reflect a growing job market in Washington's inner suburbs, allowing Frederick to function as a suburb to District of Columbia.

In addition, a sizable proportion of
Frederick's residents noted several
concerns related to transportation.
These live and work in the city. In
2017, 9,217 locals held 19% of the
city's 48,381 jobs ² .

Other issues noted by residents included:

- An overall lack of transportation options;
- need for greater efficiency in the City's tran sportation system;
 - The need to reduce pass through traffic; and congestion;
 - The increasing amount impact of new low-density residential

2017 Job Information¹

Out-Commute

In-Commute

All Counties	24,776	100%	39,164	100%
Frederick County, MD	5,479	22%	16,585	<u>42%</u>
Washington County, MD	1,165	<u>5%</u>	4,397	11%
Montgomery County, MD	7,016	28%	3,483	<u>9%</u>
Carroll County, MD	<u>773</u>	<u>3%</u>	2,026	<u>5%</u>
Baltimore County, MD	1,315	<u>5%</u>	1,468	<u>4%</u>
Prince George's County, MD	1,326	<u>5%</u>	1,120	<u>3%</u>
Anne Arundel County, MD	<u>933</u>	<u>4%</u>	874	<u>2%</u>
Adams County, PA	<u>95</u>	0%	845	<u>2%</u>
Howard County, MD	1,250	<u>5%</u>	839	<u>2%</u>
Berkeley County, WV	<u>74</u>	0%	<u>798</u>	<u>2%</u>
Franklin County, PA	<u>86</u>	0%	<u>760</u>	<u>2%</u>
Jefferson County, WV	<u>145</u>	<u>1%</u>	713	<u>2%</u>
Baltimore city, MD	<u>786</u>	<u>3%</u>	<u>611</u>	<u>2%</u>
Loudoun County, VA	<u>727</u>	<u>3%</u>	<u>550</u>	<u>1%</u>
District of Columbia	<u>723</u>	<u>3%</u>	<u> 265</u>	<u>1%</u>
Fairfax County, VA	<u>775</u>	<u>3%</u>	<u>262</u>	<u>1%</u>
All Others	2,108	<u>9%</u>	3,568	<u>9%</u>

¹ US Census Bureau, 'LEHD Origin-Destination Employment Statistics Data 2017'.

² US Census Bureau.

development in Frederick County that contributes significantly to the amount of automobile on vehicle traffic on local roadways; and

• TheseUnsafe speeding and intersections.

en given an opportunity to choose three issues as the most important facing the city, residents overwhelmingly chose sportation issues have been high priorities for several administrations of the Mayor and Board of Aldermen. The Assessment and Investigation Report (PAIR) completed for the 2004 Comprehensive Plan and the 2010 surveys appleted for this updatetop four issues identified a number of priority issues as follows:

- Heavy by Frederick residents were traffic congestion on the City's major thoroughfares, including interstates;
- Lack of multi-modal (43 percent), reduction of sprawl-type development (34 percent), infrastructure;
 - Lack of planning and facilities for bicycles and pedestrians; and
- Inadequate funding for new financing (30 percent), and transportation facilities.

The City of Frederick faces a number of significant transportation challenges, yet also has opportunities to improve mobility for all travel modes within network improvements (26 percent). In a similar question, where residents were asked where the city should focus—so not just what the problems are but where should the City. The Issues and Opportunities section of the Transportation Element outlines several guiding principles associated city look to solve issues—traffic management came in at number one, with sustainable transportation. These principles, which inform the policies of this Element, include: 43 percent of respondents.

Transportation Choice;

- it Management and Design;
- leighborhood Character;
- Supporting Airport Development;
- Funding Sources; and
- . Regional Collaboration.

ANSPORTATION CHOICE

noted above, average daily ridership for the existing transit options in Frederick County (MARC and TransIT) has n in recent years. However, these ridership increases, though beneficial, are not significant when compared to the Il number of vehicle trips generated in Frederick County. In order to attain significant congestion relief; roadway transit capacity must be further increased.

the City's increasing role as a regional center, as well as the recent annexations of developable land and the ed annexation of additional properties, a series of multi-modal corridors are among the City's most critical portation needs. Specifically, this Plan, consistent with the policies of the previous Comprehensive Plan, supports instruction of a North-South Parallel Road.

adway and Transit Options:

A safe and effective transportation system allows people to pick or choose whichever mode that best fits their trip need. Unfortunately, in Frederick, given the constraints, in many cases, driving is the only practical and safe travel option. Those who cannot afford a vehicle or cannot drive and is not served by public transit then find themselves disadvantaged in running routine errands or participating in Frederick's vibrant civic life.

All Travel Mode Use in Frederick County								
Mode 3-5 days 1-2 days Few days Few days Only on a week a week per month per year weekends the past year								
Car Share	0.1%	0.3%	0.0%	0.2%	0.0%	0.6%		
Ride-Hailing (TNCs)	0%	<u>0%</u>	<u>1%</u>	<u>8%</u>	<u>2%</u>	<u>12%</u>		
Transit	<u>4%</u>	<u>1%</u>	<u>2%</u>	<u>17%</u>	<u>1%</u>	<u>26%</u>		
Carpooling /	50/	20/	10/	20/	/-	110/		
Vanpooling	<u>5%</u>	<u>2%</u>	1%	<u>2%</u>	<u>n/a</u>	11%		
Bicycle Use	<u>1%</u>	1%	<u>2%</u>	<u>2%</u>	<u>3%</u>	<u>8%</u>		

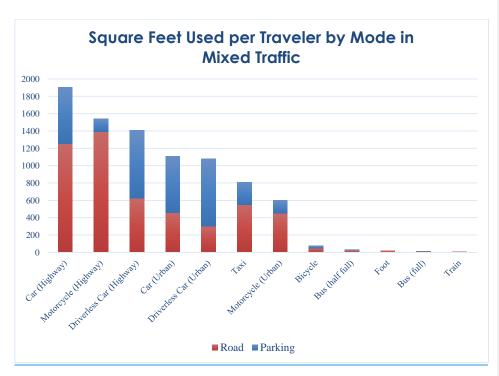
Source: Municipal Washington Council of Governments 2017-2018 Regional Travel Survey Update

Commute Mode in Frederick City, County, and the DC Region					
Mode	City	County	Region		
<u>Drove Alone</u>	<u>74%</u>	<u>78%</u>	<u>66%</u>		
Carpool	12%	<u>10%</u>	10%		
<u>Transit</u>	<u>5%</u>	<u>3%</u>	<u>14%</u>		
Walked	<u>4%</u>	<u>2%</u>	<u>3%</u>		
Taxi, motorcycle, bicycle, or other	<u>2%</u>	<u>1%</u>	<u>2%</u>		
Worked at home	<u>4%</u>	<u>6%</u>	<u>5%</u>		

Source: US Census 2017 American Community Survey 5-year Estimates

Streets and Roadways

Roads are critical to any city's physical form. Every day we walk, bike, and drive on them. They are the most permanent part of any city structure, and while they are throughways for vehicular traffic, they are so much more than that as well.



Square feet used by traveler by mode in mixed traffic. This calculation shows how many square feet it takes to move a typical vehicle with a typical load through city streets and accommodate for their storage. For all vehicles, this includes following distance. For cars, motorcycles, and bicycles, this also includes 4 parking spaces (the national average number of spaces per vehicle). For trains and buses, this includes maintenance facilities like railyards and garages. For private cars, this assumes an average of 1.2 people per vehicle – 1 in 5 cars carries someone else. For taxis, driverless cars, and bicycles, this assumes an average of just 1 person per vehicle. Totals were calculated by the city using data from the Federal Highway Administration and the Transportation Research Board.

Until the popularization of the automobile in the 1920s, cities designed their streets to accommodate most trips by foot, horse, and train. The Frederick Town Historic District and the City's early 20th Century neighborhoods have many excellent examples of streets designed for foot traffic. However, following World War II, trends as diverse as the popularization of the automobile and federal lending standards encouraging cul-de-sac neighborhood designs and the separation of homes and retail contributed to changes in street design. Driving was actively encouraged, and so streets were designed to only accommodate driving. Because of how much more space is needed to accommodate a car trip instead of walking or bicycle trips (see figure XX), distances between homes and shops grew beyond the reach of people on foot. As a result, driving often became the only viable option for those living in the newer neighborhoods of Frederick.

Today, four principal problems face our road system: congestion, public safety, fragmented networks, and inequitable access to transportation facilities.

The first two issues – congestion and public safety – are made worse as the amount of driving increases, as measured by the total number of vehicle miles traveled, or VMT. The second two issues – fragmented networks and inequitable access to transportation – exacerbate problems caused by increased VMT and induce more VMT than the city might otherwise have. Methods to address each issue are interconnected and are described below.

[POP-OUT BOX]

A primer on VMT

VMT stands for Vehicle Miles Travelled, or the total distance travelled by all vehicles within a certain area over a certain amount of time. This is not the amount of travel generated by the area but rather the amount the area's roads support, including incoming, outgoing, and pass-through traffic.

How is it measured?

Every state must report VMT to the Federal Highway Administration's (FHWA's) Highway Performance Monitoring System, or HPMS. States measure this in a multistep process:

- 1. Classify all the roads into one of seven classes:
 - a. Interstate freeway
 - b. Rural principal arterial other freeways and expressways
 - c. Principal arterial other
 - d. Minor arterial
 - e. Major collector
 - f. Minor collector
 - Local road
- Count traffic at a number of places along each kind of roadway (except local roads, which will be described later), typically for a 24-hour period on a Tuesday, Wednesday, or Thursday, or all three days, generally during the spring or fall to include school-related travel.
- 3. Multiply this number by the length of the road where the count took place.
 - a. Extrapolating linear distance from a single point is complex. Advanced modelling techniques take into consideration other count sites nearby, intersections, on/off ramps, and similar features.
- 4. Annualize this daily VMT data by multiplying it by 365.25.

Local road travel needs to be estimated through models that take into consideration socioeconomic data, land-use patterns, travel on neighboring roads, and many other factors, as local roads typically are not included in the traffic counts described above.

[/END POP-OUT BOX]

Congestion

Frederick's location at the convergence of several major highways (I-70, I-270, US 15, US 40, and US 340) ereates significant create congestion problems, particularly during the morning and evening rush hours, peak periods. Much of this traffic originates from outlying communities located far from the City limits. The long term solution to this problem is to provide a bypass for traffic relief. While

widening these roads is a first impulse, experience and research has found that road widening only induces more traffic, and any improvement to travel times is short-lived. After only a few years, these projects typically result in the same level of congestion where the improvement was made while also inducing more congestion elsewhere in the system, sometimes even miles from the wider road. They bring the City forward for a time, but then set it back further than it was.

A-Nevertheless, congestion along these regional roadways is a real and significant problem for our community. Almost 85 percent of respondents to the Comprehensive Plan survey said there was a need to improve traffic flow on all kinds of roads. As a growing city in a growing region, we must find ways to accommodate new trips without needlessly increasing travel times or congestion. For many, driving is a necessity. There are several ways to help mitigate problems caused by highly-congested roadways directly without inducing congestion elsewhere:

- Support efforts to charge a decongestion toll for drivers entering downtown Baltimore and downtown Washington, DC during rush hour. While many of Frederick's residents work in these cities' inner suburbs, they compete with inner suburban drivers for road space on I-70 and I-270.
 Research from Stockholm, Singapore, London, and elsewhere has found that decongestion tolls dramatically reduce traffic in and around the city centers, an effect that could ultimately benefit Frederick commuters even if they never enter either city center.
- 2. Support all-day, every day, two-way transit service to Baltimore and the WMATA Red Line and to Union Station. While research has found that new or expanded transit service may not reduce traffic, as new drivers take the place of those who switch to transit, new transit expands options to those who want to avoid traffic, reducing impact on the community. This would enable people to bypass off-peak congestion and reduce the congestion impacts of out-of-town residents attending major events downtown.
- Support and enact transportation demand management (TDM) programs, including parking
 reforms, bike-to-work days, piloting carsharing services like ZipCar or Car2Go, and subsidizing
 transit passes.
- Support and enact transportation system management (TSM) programs, including timing traffic lights and installing ramp signals to help manage how congestion forms.

Public Safety

Driving is the most dangerous thing people do on a regular basis. The Centers for Disease Control (CDC) identifies it as a leading cause of death in the United States, and every year over 30,000 people in the United States are killed in car crashes.

Crash Data for the City of Frederick, 2015-2018							
<u>2018</u> <u>2017</u> <u>2016</u> <u>2015</u>							
Crashes	2,690	2,647	<u>2,700</u>	<u>2,506</u>			
Injuries	<u>389</u>	<u>409</u>	<u>371</u>	<u>302</u>			
<u>Fatalities</u>	<u>0</u>	<u>1</u>	<u>0</u>	<u>0</u>			

Research and experience from elsewhere in the region have found that as VMT increases, crashes and deaths increase faster. Driving is also associated with higher incidences of obesity, heart disease, and stress. Taken together, overreliance on driving as the dominant means of transportation for the city poses a public health hazard.







DEATH DUE TO SPEED

U.S. DEPARTMENT OF TRANSPORTATION, LITERATURE REVIEWED ON VEHICLE TRAVEL SPEEDS AND PEDESTRIAN INJURIES. MARCH 2000.

Unsafe driving was a consistent theme in Survey comments, with speed being the biggest factor.

There are several possible ways the City might address public safety directly:

- 1. Have police and engineers work together to identify trouble spots and how the roadway's engineering may have contributed to crash danger without diminishing the usefulness of the road for vulnerable users such as those on foot or a bicycle.
- 2. Explore ways to change traffic enforcement, including stings of drivers who fail to yield to pedestrians in a crosswalk, enact red light and speeding cameras at trouble spots.
- 3. Reengineer streets to accommodate the speed limit or below, to encourage safe driving without enforcement. Current engineering practice is to design roads to accommodate speeds 10 miles per hour over the posted speed limit as a safety precaution, so a road limited to 25 miles per hour is designed to accommodate 35 mile per hour traffic. While this practice reduces the frequency of crashes, it subconsciously encourages accidental speeding and increases crash severity, especially for people on foot.

An Integrated Motor Vehicle Network

It is the responsibility of the City is to have a functional and integrated roadway network. In case of emergencies, redundant access points allow emergency vehicles to get where they need to go even when one of the access points is blocked. While the historic downtown is marked by a grid, creating significant redundancy, neighborhoods marked by curvilinear streets and cul-de-sacs are becoming increasingly common in the City. These create bubbles that are difficult to serve or access. The City needs to continue to work with developers to ensure new neighborhoods are interconnected with the rest of the City and are planned so they can easily connect to future potential developments.

Planning for a highly redundant and interconnected road system can spread traffic through the network, removing the chokepoints that constrain traffic flow. When Milwaukee, Wisconsin, removed a segment of freeway from its downtown, extreme congestion did not materialize as predicted. Instead, the city's robust grid system simply absorbed the traffic, and rush hour travel times improved.

A highly interconnected network can also reduce VMT, as non-motorized modes like walking and bicycling are slower than driving and so walkers and bicyclists feel the effects of winding routes through dead-end streets more acutely than do drivers. If it is significantly faster to drive, then people will, adding to VMT not just by choosing to drive but also because the layout of the network forces a longer journey than might otherwise be needed.

There are already two major roads planned for the City, and they are detailed below.

Christopher's Crossing loop

A recent change to traffic patterns has been the construction of a road designed to form a complete loop around the city. When all segments of this road – composed of Monocacy Boulevard and Christopher's Crossing – are complete, this route will alter circulation and improve redundancy. The City should remain focused on construction projects that support this system, including the Fort Detrick Area for the Christopher's Crossing leg. The City's support for completion of this route should be two-fold: the CIP should continue to include the projects related to this road, and the City's leadership should continue to pursue additional funding from County, State and Federal agencies as appropriate.

North-South Road Network

Another major redundancy link is the North-South Parallel Road is one choice that can help address several of the City's transportation concerns. Road Network. Rather than a single roadway, this effort consists of improvements to existing roads, including Linganore Road and MD 194, to improve connectivity. Primarily, this road can benefit the City by linking US 15, I 70, and I 270, and MD 26 to MD 144 by establishing a direct link between important commuter origin points in northern Frederick County, Pennsylvania, and the Baltimore Washington region. The Parallel Road also would allow travelers to reach these destinations without traveling on US 15 through the City of Frederick. Testing and evaluation of the City's roadway system was undertaken as part of the Plan update process. Findings indicate a North South Parallel Road would result in substantial reductions in north south and east west trips on US 15, US 40, MD 355, Gas House Pike, and portions of Monocacy Boulevard through the City of Frederick.

Another significant contribution of a North-South Parallel Road would be the opportunity to improve the transit network to and from the City. There currently are several Maryland State Highway Administration proposals that promote Bus Rapid-An Integrated Bicycle Network According to a 2019 study by the consultancy INRIX, 48 percent of all trips in the United States are 3 miles or less. Given the small size of the City, with nowhere more than 5 miles away from Square Corner, bicycling could be a major piece of Frederick's transportation system. Residents agreed, with 67 percent of Survey respondents indicating a need for more on-street bicycle routes and 78 percent saying the same of off-street bicycle routes. Just 19 percent of respondents said they don't bicycle because they prefer to drive, with most people indicating that an incomplete or unsafe network was a barrier.

Historically, bicycling has been viewed as a recreational activity and city infrastructure has followed that view. People bike on trails that are built through parks and along floodplains. However, these trails are

³ Reed, 'Managing Micromobilty to Success'.

often not connected to the street grid, meaning it is difficult to access the entirety of the City by bicycle. There is little infrastructure available for bicycling to be used as transportation for everyday trips.

Not all infrastructure is appropriate for a given road. Surveys of national sentiment on bicycling found that around half of people are "interested but concerned" about bicycling, saying that they would ride if it felt safer. According to the National Association of Transportation Officials (NACTO), conventional bike lanes and "sharrows" – painted arrows on the asphalt – are only appropriate on the quietest side streets. Streets with speeds higher than 25 miles per hour or even a moderate volume of vehicle traffic should be served by protected bike lanes, which feature physical barriers separating cyclists and drivers. To the greatest extent possible, this network should enable anywhere-to-anywhere travel, allowing people to use a bicycle for any trip they like.

As a result of a recommendation in the 2010 Comprehensive Plan, the City has established an active and involved Bicycle/Pedestrian Advisory Committee. Thanks in part to their efforts, bicycle lanes are on 7th Street and North Market Street from 7th Street to 9th Street, and planning has begun on protected bicycle lanes on North Market from 9th Street to US 26. The City might continue to build an integrated network with measures such as:

- Determining where roadways can accommodate bicycle lanes without reducing parking or reducing Level of Service for a given roadway below Level D.
- Taking a survey to determine the number of people in Frederick who are similarly "interested but concerned" about bicycling in the City.
- 3. Commissioning an on-street bicycle plan that would show how the City might build a complete plan that integrates with the County and State bicycle facilities.
- 4. Updating roadway standards to incorporate appropriate bicycle infrastructure for each roadway type and adding new standards for bicycle-primary streets consistent with NACTO's All Ages & Abilities design guidance.

NACTO Contextual Guidance for Selecting All Ages & Abilities Bikeways					
	Roadway Context				
Target Motor Vehicle Speed	Target Max. Motor Vehicle Volume (ADT)	Motor Vehicle Lanes	Key Operational Considerations	All Ages & Abilities Bicycle Facility	
Any	<u>Any</u>	<u>Any</u>	Any of the following: high curbside activity, frequent buses, motor vehicle congestion, or turning conflicts	Protected bicycle lane	
< 10 mph	Less relevant	No centerline,	Pedestrians share the roadway	Shared street	
<u>≤ 20 mph</u>	≤ 1,000-2,000 ≤ 500-1,500	or single lane one-way	< 50 motor vehicles per hour in the peak direction at peak hour	Bicycle boulevard	
≤ 25 mph	<u>≤1,500-3,000</u>	Single lane each direction,	Low curbside activity, or low congestion pressure	Conventional bicycle lane or Buffered bicycle lane or	

		or single lane one-way		Protected bicycle lane
	<u>≤ 3,000-6,000</u>			Buffered or protected bicycle lane
	<u>> 6,000</u>			Protected bicycle
	Any	Multiple lanes per direction		lane
> 26 mph	<u>≤ 6,000</u>	Single lane per direction Multiple lanes	Low curbside activity, or low congestion pressure	Protected bicycle lane, or reduce speed Protected bicycle lane, or reduce to
		per direction		single lane and reduce speed
	<u>> 6,000</u>	Any	Any	Protected bicycle lane, or bicycle path
High-speed limited access roadways, natural corridors, or geographic edge conditions		Any	High pedestrian volume	Bike path with Separate walkway, or Protected bicycle lane
or geographic edge conditions with limited conflicts			Low pedestrian volume	Shared-use path or Protected bicycle lane

Source: National Association of City Transportation Officials. "Designing for All Ages & Abilities: Contextual Guidance for High-Comfort Bicycle Facilities." New York, NY: National Association of City Transportation Officials, December 2017.

An emphasis on on-street bicycling infrastructure should not come at the expense of the bicycling as recreation. Quite the opposite – as more people bicycle for transportation, it will be easier, faster, and safer for visitors and residents to access recreational trails.

One of the greatest aspects of this will be solidifying and popularizing Frederick's Historic Bike Loop. The Loop allows visitors to explore and learn about Frederick's large and well-preserved historic core as well as significant resources in outlying areas. This area is too large to experience easily on foot, but by bicycle it can come alive. An on-street network of all-ages bicycle infrastructure would be a major boon to this Loop, inviting families to bike Maryland's largest historic district.

A goal of this plan is to extend our ability to interpret history along existing and proposed bike routes.

[Insert Frederick History Bike Loop Map]

An Integrated Sidewalk Network

The most basic way to travel is either on foot or in a wheelchair. While much of the City has adequate sidewalks, crosswalks, and curb ramps, especially in newer areas, some areas have impassible or even missing infrastructure. At some locations, this is due to historically preserved drainage systems that channel water across the pedestrian right-of-way to the street. At others, it is due to rarely-maintained concrete. Still others are blocked by utility poles, signage, or even sidewalk seating that force people onto

substandard surfaces like uneven bricks. And, for someone in a wheelchair, there is little more frustrating than getting to the end of a block only to find no ramp to cross the street.

A complete network of sidewalk infrastructure generally involves four aspects:

- Ensuring at least five feet of uninterrupted wheelchair-accessible pavement runs along every block in the city, more in the downtown core.
- Ensuring crosswalks are safe and clearly marked
- Ensuring maintenance is regularly conducted on sidewalks and crosswalks
- Ensuring every pedestrian crossing has a ramp oriented toward the crosswalk

Walkable neighborhoods are also important to City residents. 69 percent of Survey respondents said a pedestrian-friendly neighborhood is appealing, and 61 percent said the same thing about having a sidewalk.

An Integrated Freight Network

Freight flows to, through, and from Frederick. Large trucks are a common sight on East Street and US 15, and they connect Frederick's economy to the rest of the world. These trucks have particular needs and pose particular challenges to our transportation network, including large and dangerous blind spots; significant weight; large turns; and widely spaced wheels. To better manage the freight movement within the City, the City needs to identify roads that are most likely to see freight movement and plan the pieces of its road infrastructure – motor vehicle, bicycle, and sidewalk – to accommodate these added challenges.

Freight also means delivery services to businesses and homes. Such services require curb space, a precious commodity in a dense area like Downtown Frederick, or accommodations for double-parking. If not properly accommodated, delivery services may end up blocking bicycle lanes or causing traffic congestion at busy hours of the day, either of which creates inconvenient and even dangerous conditions for road users. Accommodations may be programs such as allowing double-parking during times of low traffic for commercial vehicles.

Equitable Access to the City

In 2018, according to the US Census, approximately 1 in 8 Frederick households had fewer vehicles available than workers, and 1 in 20 had no vehicle available at all. This may hide the number of people who need a vehicle but find it to be a strain on an already-tight budget. Between maintenance, car payments, gas, depreciation, and insurance, a car can cost more than \$8,000 per year according to AAA. A used car might be cheaper, but will still cost thousands of dollars per year.

Even for those who could afford vehicle, many cannot drive due to visual and other disabilities, such as vulnerability to seizures. Friends, transit, taxicabs, and transportation network companies (TNCs) like Uber and Lyft provide some mobility, but these options are either burdensome or more expensive than driving and are not equivalent to the freedom of movement given to drivers.

Incomplete bicycle and walking networks alongside low-density land-use and low-quality transit means car ownership is the only way to fully participate in City life. Those who cannot drive or own a car in such a situation must rely on their social networks to provide rides to and from events, jobs, shopping,

education, and even civic participation. City residents should never feel left behind or disconnected from the rest of their community because of transportation problems.

This plan must therefore be implemented with special care for those who rely on means of travel other than driving, and special attention should be made to reach out to communities where driving is less of an option.

Transit

Frederick is served by five transit services:

- TransIT buses, operated by the County, serves destinations around the County and within the city.
- MARC Train, operated by the State, serves commuters that work south in the inner suburbs and core of the region.
- MTA Commuter Bus, also operated by the State, allows commuters to access trains in Brunswick
 and the western side of WMATA's Red Line. Like MARC, it runs south in the morning and north
 in the evening.
- Greyhound Lines intercity buses is a private operator that connects Frederick with Chicago,
 Cleveland, Philadelphia, Baltimore, and Washington, DC, with transfers to points around the country.
- BayRunner Shuttle intercity and airport shuttle buses is a private operator that connects Frederick with Western Maryland cities, Baltimore, and BWI Airport.

National transit ridership trends have been negative since the start of the decade. Since 2011, overall national ridership has declined 5.8 percent. Bus service has declined more, by 16.1 percent. In the DC region, the overall trend has been similar, due in part to ridership woes on WMATA's Metrorail system. Here, ridership fell by 12.9 percent overall and 8.7 percent on buses specifically. Frederick's TransIT has seen a much sharper decline of 28.4 percent. The annual decline seems have hit a bottom in 2018, however, with TransIT posting an approximately 0.6 percent *increase* in ridership in 2019. Regional trends have also been positive, with the DC area seeing growth of 2 percent overall and 1.5 percent on buses specifically.

Ridership on MARC's Brunswick Line, which serves the City, has remained essentially flat since 2010. Ridership from Monocacy Station, south of the City, remains higher than ridership from Frederick's station, likely due to the larger and more accessible parking lot near that station.

<u>National</u>

	Annual Transit Trips				
	<u>Regional</u>				
<u>Frederick</u>	All Transit	<u>Local bus</u>			

<u>Year</u>	Frederick	<u>All Transit</u>	Local bus	All Transit	Local bus
2011	836,000	587,610,000	256,414,000	5,171,420,000	36,980,000
2012	910,000	<u>597,575,000</u>	265,952,000	5,275,400,000	50,216,000
2013	864,000	<u>580,547,000</u>	257,238,000	5,166,092,000	96,883,000
<u>2014</u>	839,000	585,227,000	266,779,000	5,097,647,000	102,842,000
<u>2015</u>	<u>761,000</u>	<u>586,782,000</u>	268,280,000	5,026,601,000	100,779,000
<u>2016</u>	<u>678,000</u>	551,572,000	255,837,000	4,871,171,000	100,564,000
2017	637,000	<u>514,952,000</u>	241,868,000	4,616,072,000	98,864,000

 2018
 595,000
 502,142,000
 230,734,000
 4,383,469,000
 85,641,000

 2019 (est)
 599,000
 511,955,000
 234,145,000
 4,337,149,000
 84,652,000

 Source: National Transportation Database, 2019
 2019
 2019
 2019
 2019
 2019

As discussed in the section on Congestion above, thanks to induced demand, transit cannot reduce congestion significantly. However, better transit reduces the *impact* of congestion on a community, giving people the option to bypass or ignore congested roadways. 75 percent of Survey respondents said that improving and expanding local transit should be a priority for the City, and 80 percent said the same of regional transit. Almost half of respondents said better regional transit was urgently needed.

Transit-oriented development

While none of the transit operators servicing the city are operated by the City, decisions made by the City can help ensure healthy use of transit and integrate it into the fabric of the city's transportation network. Among these are encouraging transit-supportive land-uses, ensuring walking to potential transit corridors is feasible within new developments, and strategically locating bus-only lanes along highly-congested roads. The City will also be an advocate for more effective transit service to and through the city.

Transit-supportive land-uses, also known as Transit-Oriented Development (TOD), are a kind of development pattern specifically designed to improve transit ridership. Generally, the most successful projects have the following characteristics, each of which take advantage of practical research into human behavior towards public transit:

- TOD extends a half-mile walking distance from a rail station or a quarter-mile from frequent bus service, as this is how far the average person is willing to walk from home to transit. (A typical person is willing to walk about half this distance to work from transit.)
- TOD utilizes a road grid to maximize the area walkable from the transit stop.
- TOD consists of rings of primary uses around a rail stop: first retail for one-eighth of a mile, then office out to one-quarter of a mile, then homes out to a half-mile. (Each distance is cut in half for bus transit.) While these uses overlap, so homes may be within every part of the TOD, these primary uses become less common as one moves away from their part of the TOD. These ring distances are roughly the distance people are willing to walk from a transit stop to that particular use.
- TOD places denser uses towards the transit stop.

Transit-supportive land uses can also be implemented where there is no existing transit in order to anticipate and support better transit in the future. For instance, a developer might place higher density development or a destination such as a park adjacent to a major collector or arterial road which a bus is more likely to serve.

Maryland allows counties to designate transit-oriented development areas around high-capacity transit stations, such as downtown Frederick's MARC station. Doing so allows hosting jurisdictions to unlock certain funding mechanisms, including tax-increment financing, which can then be used to enhance the development area. These might be parking structures, street beautification, affordable housing subsidies, bicycle lanes, road redesigns, and more. In Frederick, for instance, trains must sound their horn as they approach the station, reducing the quality of life for neighbors. Upgrading intersections to create "quiet zones" is an expensive undertaking, but one that could be done with TOD-related funds.

The City should work with the County to pursue a TOD designation that makes sense for its MARC station area.

Golden Mile

The Golden Mile Multimodal Access Enhancement project will be a significant improvement to bus transit service along one of the City's primary retail corridors. The project will install bus-only lanes in the westbound direction, allowing buses to skip traffic congestion. This will speed trips and save on operating hours, freeing operating funds for TransIT to reinvest in bus frequency or coverage.

New transportation systems

Over the past decade, urban transportation options have broadened significantly, with the advent of car sharing like Zipcar and Car2Go; micromobility like bike and scooter sharing; transportation network companies like Uber and Lyft; and the first tentative steps towards autonomous vehicles. As the City looks towards its future, it must be open to participating in newly-established systems and proactive in planning for potential disruptions.

Car sharing

Car sharing companies allow people to rent vehicles for short-term use, generally less than an hour. While each company has its own model, broad themes are present. Zipcar, the first major car sharing company in the United States, uses dedicated parking spaces on streets and in garages and parking lots to store its fleet. Any member can rent any vehicle in the fleet either for a daily flat rate or by the half-hour. Members reserve a time slot in a given vehicle and must return it to the vehicle's designated spot.

A second model, pioneered by Car2Go (renamed, as of 2020, ShareNow), allows users to pick up and drop off vehicles anywhere within the system's boundaries. In Washington, DC, where the company operated until early 2020, those boundaries corresponded to the boundaries of the District, with certain areas like Rock Creek Park being off-limits for drop-offs. Unlike Zipcar, which requires users to make round trips, ShareNow enables users to make one-way trips. While more flexible, this model requires a certain density of users to ensure cars remain in use. Fees are either a flat rate for a certain amount of time or by the minute.

The benefit of car sharing is that it enables people to not own a vehicle but still have access to a vehicle. Studies on the subject have found that each car-sharing vehicle in use can reduce parking demand by four spaces at a minimum. Further, members of car sharing networks drive less, reducing VMT and, therefore, pollution and traffic congestion. Given that some services are not available in downtown, partnering with car sharing companies may allow people to live car-free without sacrificing their ability to fully access the City's amenities.

Zipcar is currently available at Hood College. The City may wish to investigate expanding service to other neighborhoods and integrate it into new apartment projects. Inviting pilot programs from other companies may also be fruitful.

Micromobility

As discussed above under An Integrated Bicycle Network, 48 percent of all trips in the United States are 3 miles or less, and micromobility – bicycle and scooter share – could replace half of those. Given the small size of the City, with nowhere more than 5 miles away from Square Corner, micromobility could have a dramatic impact on how people experience and travel in the City.

The two dominant models of micromobility are similar to those of car sharing. One, pioneered in the region by Capital Bikeshare, establishes set docks. Members may ride vehicles to and from docks, allowing one-way trips but also requiring a certain density of docks to allow for easy rebalancing, and to ensure there are enough vehicles or docks in a given area where there is demand. The second is dockless. Much like ShareNow (formerly known as car2go), this model allows users to drop off vehicles anywhere within the service area and not simply at a dock. This second model often leads to complaints of vehicles blocking sidewalks, though it also means greater flexibility for users and much less physical infrastructure to maintain.

Docked systems almost exclusively use bicycles. These may be electric-assist, which makes hills easier to navigate, or entirely manual. Dockless systems, in the DC region, consist either of electric-assist bikes or electric scooters.

Electric scooters are a new mode entirely. Often capped at 10 or 15 miles per hour, they allow people who may not feel comfortable on a bicycle for sartorial, meteorological, or physical reasons, to easily travel around a city with some speed. Unfortunately, users often ignore directives to stay off sidewalks because they do not feel safe mixing with general traffic. They also tend to weave on and off the sidewalk into the roadway as they encounter obstacles or hazards in one realm or the other. As a result of their speed, pedestrians do not feel safe sharing space with scooter users (because users are moving too fast) and drivers get impatient if users mix with traffic (because users are also moving too slow). Finally, though automobiles are effectively privately-owned dockless vehicles – and significant portions of the public realm are dedicated to the storage of this private property – there is also often criticism of the use of public space for electric scooter storage.

Both electric scooters and bike share lower the barrier to entry for people who want to ride a bike or get around faster than a car but either want the flexibility of making just one-way trips or who don't own a bike themselves. This can help build a more inclusive and open bicycle culture by encouraging casual users. It can also lower VMT by encouraging people to take a bike or scooter rather than drive to a destination that is too far to walk.

The City should launch pilot programs of both electric scooters and bike sharing. Special care must be paid to scooters given the negative receptions non-users have given them. Scooter speed caps should be adjusted to ensure users feel safe next to traffic to discourage sidewalk use.

<u>Transportation Network Companies</u>

App-based ride-hailing services have revolutionized transportation across the United States. Known as transportation network companies, or TNCs, they have disrupted the long-entrenched taxi industry, pushing many companies out of business while also opening up vast areas to service that never had it

⁴ Reed, 'Managing Micromobilty to Success'.

before. As of the drafting of this Plan, however, these TNCs operate at a significant financial loss. One company, Uber, lost \$1.3 billion in the second quarter of 2019, excluding one-time costs. Its closest rival, Lyft, lost \$644.2 million in the same time period. It is outside the scope of this Plan to guess whether these losses are temporary or what form a profitable and therefore sustainable TNC might take.

While large cities like San Francisco have seen traffic increase due to TNCs, Frederick is too small to see much increase in traffic. Instead, TNCs have allowed people to access nightlife without worrying about driving and have freed people to leave their car at home. The City should take a wait-and-see approach to TNCs, neither relying on them to be a major mobility option for its residents nor discounting their usefulness for certain kinds of trips.

Connected and autonomous vehicles

Few transportation issues have garnered as much hype as the integration of AI with cars and trucks. While self-driving trains have existed for decades as airport shuttles (as at Dulles International Airport) and mass transit systems (including, until 2009, DC's Metrorail, whose drivers merely monitored the system and operated the doors), it is the opportunity to bring self-driving vehicles to our roads that seems to most excite the public imagination.

Unfortunately, connected and autonomous vehicles, or CAVs, have taken longer to develop than expected. The urban road environment is incredibly complex, with drivers relying on visual cues ranging from signage to a wave of a pedestrian's hand to a fellow driver's gaze. There are cultural issues as well, with some places allowing rolling stops, others allowing a left-turning driver to go ahead of oncoming traffic after a light change, and so on. Even on limited-access highways, we can see how someone might be trying to nudge into the adjacent lane and know to let them go ahead before you merge. Translating these minute and idiosyncratic signals into a self-driving car is a monumental task.

CAVs can offer significant benefits over traditional vehicles. Even at partial automation, they can automatically brake or take other defensive action if the vehicle senses danger. As full automation takes over the broader vehicle fleet, CAVs will be able to "platoon" along freeways, reducing stopping distance and potentially tripling the number of vehicles a freeway lane can accommodate per hour. While still nowhere near the capacity of a bus lane, it may allow for better use of land than freeway lanes.

Another benefit is door-to-door drop-offs, with the vehicle driving itself to a remote parking location, which will reduce demand for downtown on-street and close-in garage parking.

/s also pose significant challenges. They may increase the amount people drive – raising VMT – by reducing some of the natal load of driving and allowing people to do other things while traveling. They may also significantly clog roads. In gested dities, TNCs already cause congestion by circling for passengers, reducing the number of travelers per vehicle to than 1, compared to 1.6 today. And the solution to the difficulty of programming AI to read hand signals and —(BRT) to resburg (270 Transitway). The BRT network would operate on toll lanes within Frederick County, including create 270, and would run on general priority lanes on US 15. A BRT system would help to alleviate congestion and vide transportation choice, and would particularly serve downtown, Fort Detrick, Route 40, US 15, and Monocacy alevard. Additionally this system could serve as part of or an extension to the 270 Transitway.

North-South Parallel Road designed with multi-modal capability would not only further relieve traffic congestion on City's traditional corridors, but would also provide more efficient travel opportunities to the City's north and east easing the pressures on existing roads.

e ultimate building of this road will require cooperation of County, State, and Federal government agencies. This dis shown on the Future Land Use Map in the Land Use Element of this Plan. The road's location on the map is meant to indicate an alignment; rather, its depiction is intended as a general "placeholder" to identify the potential attion the North-South Parallel Road and to encourage preservation of land for this road.

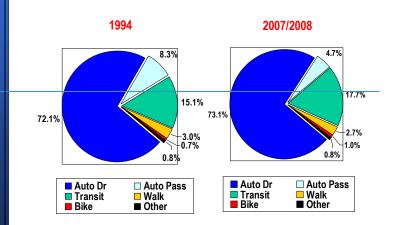
er recent contribution to traffic improvements has been the construction of a circumferential road, composed of cacy Boulevard, Christopher Crossing, Crestwood Boulevard and Walser Drive. When completed, this nation of roads will form a complete "loop" around the city and will improve access to the City's southwest. The corridor also represents another opportunity to include a multi-modal facility. The City needs to continue sue funding for this project.

red Use Paths:

ion to the aforementioned road and transit options, bicycling and walking are two alternative transportation modes
to residents. However, these two options currently do not have a level of supporting infrastructure in place sufficient for
odes to be regarded as realistic transportation options for most residents. Several of the policies in this Element
tend upgrades to existing and proposed road and trail networks to provide improved bicycling and walking options.

re purpose of the City's shared use path system is to provide viable routes that allow residents to travel throughout the City it the need for an automobile. Historically, bicycling and walking have been regarded as recreational activities rather than node. Proactively planning for shared use paths is an important step in providing access not only to recreational unities but to cultural, commercial and employment areas throughout the City as well.

Change in Commuting Modal Shares (1994-2007/2008)



Source: 1994 and 2007/2008 TPB Household Travel Survey

SERT Off-Street Bicycle Facilities - The Shared Use Path Plan Map]

SERT Off-Street Bicycle Facilities - Roadway Classification Map]

ANSPORTATION MANAGEMENT & DESIGN

sportation Demand Management:

ential implementation policy that could result in reduced traffic congestion is a Transportation Demand Management 1) program. TDM is a strategy to reduce congestion without major infrastructure additions and with a significantly reduced I investment. Instead of focusing solely on increasing roadway capacity, the City could pursue a strategy to change or reduc

ncity den	and by providing incentives to use alternate travel modes. This Element provides several policies that encourage the
	t of a TDM program.
сторитен	t of a 125th program.
nenorta	ion Systems Management:
пэрогта	of Cystells Hallagement.
	on Systems Management (TSM) is a strategy designed to increase the efficiency of existing transportation systems at a
	t. For instance, improved traffic signalization and access management can effectively increase roadway capacity, and
	al time information on arrivals and departures can increase the effectiveness of transit systems. In addition, use of
lligent T	ransportation System tools can assist in faster responses to vehicle breakdowns or accidents, significantly reducing
ys.	
ng TSM	measures to improve mobility can also benefit the environment by reducing air pollution and fuel
sumotic	n. It is critical for an integrated Transportation System Management program to enable new and existing
	d workers to travel conveniently, efficiently, and sustainably; while also incorporating ambitious, achievable
	reducing auto use.
mplete-	Streets:
	nt in improving mobility is the implementation of "Complete Streets" principles for new or upgraded roads.
	reets is a planning concept intended to create streets designed for all roadway users. Streets should be useable not
by mot	orists, but also bicyclists, pedestrians, and transit riders, to the extent appropriate to the function and context of each
et.	
oughout	most of America's history, its communities built streets that could accommodate modes of travel other than the
oughout mobile	The Frederick Town Historic District and the City's early twentieth century neighborhoods have many excellent
	complete streets. However, following World War II, trends such as the popularization of the automobile and
	owth contributed to changes in street design. Streets began to be built for the sole purpose of accommodating
	and minimizing driving time was the main concern of street design.
лиовисэ	and minimizing driving time was the main concern or street design.
ently, str	net design has become recognized as an important determinant of neighborhood character and quality of life. This
gnition l	has resulted in new pressures to reexamine the City's road design practices of recent decades. To this end, many of the
	is Element incorporate aspects of "Complete Streets" solutions. These policies include:
-	
• Enc	ouraging the use of road designs to accommodate users of all ages and abilities, including pedestrians, bicyclists, and
pub	ie transportation passengers, as well as trucks, buses, and automobiles.

• Enc	ouraging street connectivity and the creation of a comprehensive, integrated, connected travel network for all modes:	
	at the Complete Streets concept, other policies in this Element promote the development of transit-friendly streets accessibility for all mobility options. In creating a Complete Street, the foremost challenge is to allocate the right	
nce of ri	the of way for pedestrians and vehicles. This task is complicated by the diverse types of vehicles that use most	
mercial -	torridors: transit vehicles, private cars, delivery trucks, bicycles, etc. Too often, streets are designed solely for one	
el mode,	and other travel modes are relegated to remaining portions of right of way. A well-designed street requires advance	
gnation (of sections of the travel way appropriate to different travel modes.	
ehborh:	od Character:	
8		
	ces in the Transportation Element attempt to balance the need to improve the existing transportation	
	the policies of other Elements of the Comprehensive Plan that focus on maintaining the City's "sense of	
ce."		
	ortation improvements such as new or expanded roads can enhance vehicular mobility, these improvements often do	
	ove neighborhoods. Examples of transportation projects that have disrupted neighborhood fabric include the	
n major	and expansion of highway systems through cities. These road expansions frequently lack appropriate transitions coadways to local streets. Typically, major transportation projects do not mitigate the potential effects on	
hborhoo	ds and historical structures.	
wever, th		
rovemer ets can b	ts with adjacent neighborhoods. Many of the City's existing and proposed transportation policies emphasize that city c livable environments, when designed to balance the needs of all transportation modes.	
	EFrederick departments, boards, and commissions are exploring the use of new and existing transportation concepts	
1 as "Co	mplete Streets," "Context Sensitive Design" and which consider the function of the street in relation to surrounding sees alternative models are intended to enable safe access for all street users, reduce the automobile oriented focus of	
	rese afternative models are intended to enable safe access for all street users, reduce the automobile oriented focus of Frament, and take into account the protection of neighborhood character. For more discussion on neighborhood	
gn, refer	to the Community Character and Design Element of this Plan.	
PPORT	ING AIRPORT DEVELOPMENT	
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The Frederick Municipal pedestrians may be to simply limit non-driver access to streets. These drawbacks will increase demand for surface road space even as platooning decreases demand for freeway space.

However, the earliest estimate for a rollout of a fully autonomous passenger vehicle is somewhere around 2030 with widespread adoption only coming about around 2040, so the City has time to see what problems and benefits arise in larger cities. Frederick must be open to new technology but should also keep in mind that the strength of the City's economy rests on a strong, walkable downtown. As well, the safety and accessibility of City streets for all users, whether in a CAV or not, must be taken as a paramount concern. Both safety and downtown vibrance must be accounted for when considering regulations for CAVs and whether to allow testing in City limits.

Unmanned aerial vehicles, drones, and other next-generation technology

Perhaps even more so than CAVs, unmanned aerial vehicles (UAVs) and surface drones are experimental technologies. Both have a variety of uses, with UAVs envisioned for passenger service and both UAVs and drones envisioned for package delivery and other small freight. Neither are currently in operation.

UAVs for passenger service should be treated similarly to helicopters, with tight regulations on use. Given that estimates of passenger load are relatively low, they will likely remain a niche use for major transportation, with potential uses as ambulances or airport shuttles. The square footage required for parking is also quite high, and so even in large cities it is simply not possible to move significant numbers of people using the technology.

As freight, the City should remain cautious. Regarding UAVs, noise, privacy, airport interference, and public safety are all issues that need to be addressed. Surface drone delivery may also prove problematic given the city's narrow sidewalks, as drones would need to share space with pedestrians. Given limited resources, the City may wish to opt out of testing for package delivery unless a truly compelling case is made by the company doing the testing.

Airport

The Frederick Municipal Airport (FDK) plays an important role in providing capacity relief for the heavily congested airspace in the Washington-Baltimore region. -Frederick's airport supports the Baltimore-Washington International airport by offering general aviation pilots with an alternative to the use of scheduled service airports. FDK is the preferred executive airport in the National Capital Region with more than 80,000 aircraft operations annually. Additionally, it is important to note that FDK is the headquarters of The Aircraft Owners and Pilots Association (AOPA), the world's most influential general aviation organization.

In 2008, the Planning Department completed an update to the Airport Master Plan.—Since the adoption of the 2010 Comprehensive Plan, many improvements have occurred to make the Airport more efficient. These include the construction of the air traffic control tower, a 600' extension to runway 5, the

construction of the snow removal equipment building, and the grading and preparation for multiple hangar developments.

[Insert Airport brochure diagram]

This plan addresses the types of land use and road improvements that need to occur to accommodate future expansion and continue the airport's status as a reliever airport within the region. Accordingly, future expansions at and adjacent to the airport should be coordinated with the Airport Master Plan in order to provide proper guidance for land use and future capital projects. In particular, the placement of a new air traffic control tower will benefit the long term use of the airport. More discussion and policies related to the airport can be found in the Land Use and Economic Development Elements of this Plan. The City must collaborate with the County to ensure that the growth of the surrounding lands allows for expansion of the airport to meet the region's economic development needs

Funding Sources

Obtaining funding is one of the most challenging aspects of providing transportation improvements. However, the implementation of major Major transportation improvements such as those described in the I-270/US 15 Multi-Modal Corridor Study is rely heavily contingent on federal and state dollars. Because similar projects in adjacent jurisdictions compete for the same dollars, large projects may be left unfunded to implement. Ensuring City priorities are aligned with the funding programs available poses significant difficulties, especially in the realm of bicycle, pedestrian, and transit improvements.

Policies in this Element identify not only transportation needs for future years but also the need for the City to consider other potential funding tools. -Grants, additional funding sources, and cost-sharing will be needed in order to implement transportation improvements associated with new development, or improvements built in partnership with various municipalities and regional transportation agencies.

and Local grants funds often become available and are a viable funding strategy. There are multiple sources that

<u>Traditional sources of transportation financing include the City's General Fund, highway user fees, grant funds, and developer contributions. However, adjacent jurisdictions often compete for the same external funding sources; this competition may limit the amount of funding available for a project.</u>

The ability of a finance program to generate the needed revenue for a project is a key measure of its success. Thus, what is needed is a stable stream of revenue that remains constant over time. Currently, the limited availability of a constant revenue source limits the City's ability to plan for and maintain

transportation projects. The traditional sources of revenue listed above can fluctuate unpredictably. The reverse can also be true: periods of excess revenue may result in the funding of projects that are not related to long-range transportation efforts due to political pressure. The introduction of a stable revenue source would be beneficial in completing transportation projects.

Mobility Fee

Most jurisdictions nationwide require new development applications to conduct a transportation impact analysis or study that quantifies the additional travel demand expected to be generated by the proposed development and to give recommendations on how to alleviate any adverse impacts caused by that new travel demand. This approach was designed for and generally applies to greenfield development, but in urban areas the conventional traffic study approach often results in recommendations that are impractical due to right-of-way constraints or undesirable due to auto-centric design in urban contexts where multimodal needs are paramount.

Therefore, jurisdictions are considering alternative approaches to assess traffic impact in urban areas, selecting a pro-rata share district approach to development application reviews. In this approach, mobility needs are considered districtwide and the responsibility for private sector involvement is defined based on proportional contributions to address districtwide needs rather than needs directly associated with a particular application. Often, the private sector responsibility in this case takes the form of an applicant payment. The term "mobility fee" is an emerging term-of-art that describes this type of pro-rata share district.

In simplest terms, pro-rata share districts assess development application impacts according to a threestep formula expressed as:

Mobility Fee =
$$(A/B) \times C$$

where:

- A is the cost of transportation system improvements needed to accommodate the demand generated by expected land development,
- B is a measure of the demand generated by that expected land development, and
- C is a policy decision regarding the balance of private-sector and public-sector responsibility in providing the improvements in item A.

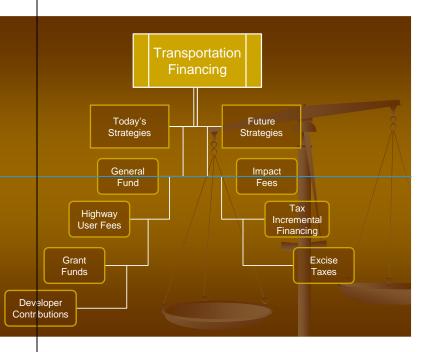
This basic pro-rata share formula is quite simple, but the details of components A, B, and C vary substantially from place to place and will be developed through a public process that considers the interests of all stakeholders.

As part of comprehensive amendments to the City's Adequate Public Facilities Ordinance (APFO), the Mayor and Board of Alderman have directed City staff to pursue a mobility fee approach with examination of one or more Mobility Fee Districts to be established.

Regional Collaboration

Transportation Enhancement Program (TEP Grants)

The Rails to Trails Conservancy
Maryland Heritage Areas Authority
Preserve America Grants
Sidewalk Matching Grants (SHA)
Maryland Aviation Administration (MAA)
Federal Aviation Administration (FAA)



The City of Frederick is proud of the wide variety of collaborative efforts underway within the region. The City's membership in the Metropolitan Washington Council of Governments (MWCOG) provides access to federal transportation funding. Other federal efforts to work toward mutual infrastructure goals include the Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA). On a state level, collaborative partners include the Maryland Department of Transportation (MDOT), which operates the State Highway Administration (SHA) and the Maryland Transportation Authority (MTA), which in turn operates the Maryland Area Rail Commuter (MARC) train service and MTA Bus Service. Finally, at a local level, the City also partners with groups like the Chamber Transportation Advisory Committee and the Transit Services Advisory Committee regarding future transportation needs.

Regional Collaboration

Frederick's transportation system is not limited to the City and County network.- Accordingly, several policies in this Element address Frederick as part of the larger transportation network of the Baltimore-Washington metropolitan region. -Frederick's position in the region represents another potential hurdle: the need to coordinate the City's land—use and transportation planning within a regional context.

The policies in this Element that address regional collaboration focus on the creation of a more organized policy structure that includes routine coordination with regional transportation agencies. -This type of intergovernmental collaboration would assist in creating a unified vision for linking land-use and transportation decisions among the region's communities; with the goal of providing the following transportation elements:

comprehensive range of choices for users of the region's transportation system;

An lecturate, up-to-date and understandable transportation information system which is available in real time, and is user friendly for visitors and residents alike, regardless of mode of travel or language of the traveler;

eessibility for persons with mobility impairments or other disabilities; and

- Complete networks of walking, bicycling, and driving infrastructure allowing convenient access to the County and broader region;
- Convenient bicycle and pedestrian access, and easy public transit systems from Frederick to regional centers;

Transportation Policies and Implementation

The Policy and Policy TE 1

ection of this Element reflects the comments of residents at various public meetings, residents' surveys, and

dressing these concerns will require a number of physical changes and policy decisions as outlined in this Elements ese changes include new and expanded facilities for automobiles, pedestrians and bieyeles, improved intersections, anded transit service, and possible increases in development density.

Policy and Implementation

Use the future transportation system maps, the Comprehensive Plan text; and the Comprehensive Plan Map to coordinate the phasing of development with transportation capacity and investments.

improvements.

Implementation

- 1. Coordinate the timing of local and regional implementation of transportation improvements with other infrastructure improvements.
- Through Establish a mechanism through the capital budget process, establish a monitoring
 mechanism, including a monitoring report, which that coordinates and integrates development,
 road building transportation system improvements, and fiscal impacts.
- 3. Update the City's development regulations and standard city details to ensure consistency with the Comprehensive Plan's transportation maps and text.
- 3.4. Continue to support and to implementpursue the functional classification road network and right of way widths missing segments of Christopher's Crossing.
- 4.5. Continue to implement the Adequate Public Facilities Ordinance for roadstransportation systems to phase development with the availability and adequacy of existing and future City roadways; transportation corridors and identify opportunities areas to improve the ordinance as needed.

Policy T2: TE 2

Maintain an appropriate balance between public and private sector responsibilities for transportation investments and improvements.

<u>Implementation</u>

- Identify and earmark a stable revenue stream for transportation improvements, such as a mobility fee.
- Maintain an aggressive but financially responsible capital budget for future transportation improvements.
- Establish a mechanism through the capital budget process including a monitoring report that coordinates and integrates development, transportation system building, and fiscal impacts.

Policy TE 3

Reduce per-capita vehicle miles traveled (VMT) by City residents.

<u>Implementation</u>

- Work with the State and Region to develop means to estimate current and future VMT in the City.
- 2. Continue to educate the community about non-driving modes of transportation through events and initiatives that promote the health benefits and availability of those options.
- Partner with TransIT to determine how to make the service a more viable alternative mode of transportation, whether through service redesign or additional infrastructure.
- Continue to encourage new ridership in all segments of the population through marketing campaigns with TransIT and private operators.
- 5. Offer City employees buy-outs for City-provided monthly parking passes.
- 6. Encourage local businesses to offer parking pass buy-outs for their employees.
- Adopt regulations to allow micromobility companies to operate in a safe, equitable, and efficient
 manner.
- 8. Establish a pilot program allowing bicycle and scooter sharing companies to operate a limited number of vehicles for a limited amount of time, followed by policy recommendations.
- 9. Work with car sharing services to determine how best to encourage fleet growth and adoption in the City.
- 10. Remain flexible with regards to connected and autonomous vehicles for passengers and freight, keeping the priority focused on reducing VMT and maintaining a walkable city rather than early adoption.

Policy TE 4

Promote bicycle mobility and construct a dense and complete bicycle network consistent with All Ages & Abilities contextual guidance.

Implementation

ertify and earmark a City revenue stream for transportation improvements, such as a transit impact fee.

aintain an aggressive but fiscally responsible capital budget for future transportation improvements.

Require all new development to pay its designated fair share toward the cost of mitigating the impact on transportation facilities. Mitigation measures must conform to Supplement the Comprehensive Plan-

Study and implement transportation impact fees for new or improved transportation facilities—including increased roadway or intersection capacity – made necessary by new development. Assess facilities within the impact area of the development site, including both on– and off-site impacts of the development.

icy T	2.		
erve	ar	ed enhance transportation capacity and multi-modal travel on local, collector and arterial routes the City of Frederick. (See Policy T.5 as well)	
		Implementation	
R T	loa 'his	ility in the Frederick Montgomery County Region and provide a north south alternative to the congested	
	V01	k with Frederick County, the State of Maryland and Montgomery County to implement the mmendations of the I 270/US 15 Multi Modal Corridor Study.	
3. C	.00	rdinate with Frederick County to use transportation demand modeling capacity to evaluate and plan for led roadway improvements.	
4. II	n co	poperation with Frederick County, encourage frequent transit service for major traffic generators and etors including employment centers.	
		tinue the collaborative effort with the State and County on the development of a citywide "way finding" ram.	
6. S	up j	port City and County efforts to lobby the State for improvements to US 15 and other State roads in the City.	
		 Promote the MARC train station vicinity as a multimodal transportation hub and a mixed use development area. 	
7. P	'rot	note the US 15 and Monacacy Boulevard vicinity as a multi-modal transit hub for the north side of the City.	
	lne etv	ourage the development of a street grid pattern that disperses traffic more evenly throughout the street ork and encourages more multi-modal transportation options and connections within neighborhoods.	
cy T 4	ļ.		
ude "	'C e	mplete Streets" solutions as part of the design and capacity standards for all roadways.	
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ordinate	the phasing and construction Implementation	Formatted: Font: Times New Roman
l. As p	urt of the update to the City's development regulations, review and update existing standards for different types of	
road	ways as well as bicycle and pedestrian facilities, to ensure a proper relationship between function and classification.	
2. Incre	ase interconnectivity between developments. Additionally, each development should provide adequate access for	
auto	mobiles, bicycles, and pedestrians, through adequate external and internal circulation for each mode of transportation.	
3. Rest	tucture engineering design to accommodate all street users in every road and development project.	
1. Re-v	rite design manuals (standard street details) to encompass the safety of all street users.	
5. Train	planners and engineers in balancing the needs of diverse street users.	
	1. Greate new indicators to track the effectiveness of Frederick's streets in serving all userson- and off-	
	street bicycle network.	
		
6. Prov	tde a system of traffic control devices that is operated at an optimal level of service and efficiency.	
7. Redi	tee traffic congestion by actively managing the operation of the transportation system during peak travel periods.	
e y T5:		
oy 10.		
City of	Frederick will achieve better inter-jurisdictional coordination of transportation and land use planning.	
	Implementation	
Develop	a process to notify neighboring governments formally of City growth and transportation	
oolicy iss	ues, and encourage the County government to specifically address such issues in their comprehensive plan-	
Identify a	n agreed upon set of definitions and assumptions to facilitate regional cooperation.	
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Doveloo	in cooperation with local governments, model zoning and land use guidelines that encourage multiple use	
levelopn	nent patterns and reduce non-work automobile dependency.	
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'lan tor (levelopment to be located where it can be served by existing or planned infrastructure.	
zy T6:		
cy 10.		
11		
note ait	ernatives to the single occupant vehicle.	
	Implementation	
. Parti	ner with TransIT to provide the types of facilities that will make the service a viable alternative mode of	
trans	portation.	
2. The	City should encourage new ridership in all segments of the population, through marketing campaigns with TransIT.	
. г		
5. Ence pool	ourage government and private businesses to provide alternate commuting transit subsidies to their employees (van bus, bicycling, walking and telecommuting.)	
Poor	, out, breyeming, wanting and telecommuting)	
l. Actr	ely work with the State of Maryland, WASHCOG, Frederick County, and surrounding jurisdictions to increase the ber and frequency of transportation modes to and from the City.	
Hum	bet and frequency of transportation modes to and from the City.	
. Wor	with TransIT and MTA to develop alternatives that expand service to accommodate "reverse" commuters and	
VISIT	ors traveling from Montgomery County and the Washington DC area to Frederick in the morning and returning south e-evening.	
111 (11	c creaming.	
. Con healt	inue to educate the community about transportation alternatives through events and initiatives that promote the In benefits and availability of environmentally sustainable transportation options.	
Hean	ir benefits and availability of chivitofilitettally sustainable dailsportation options:	
y T7:		
note h	cycle and pedestrian mobility in the City of Frederick.	
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	Implementation	
	implementation	
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- Update the Shared Use Path Plan
- Improve the safety of pedestrian and bicycle travel through revised roadway design standards and traffic control devices.
 - 2. Work with state and federal agencies to improve bicycle safety on or adjacent to non-Cityoperated roads, including on- and off-ramp intersections.
 - 2-3. Promote the integration of all transportation modes within office and residential parking areas, such as transit stops, additional sidewalks, and bicycle parking design in appropriate locations.
- Develop a bicycle plan and network map for Continue to support the City of Frederick for on-road routes, including a comprehensive signage system for the bikeway network.
 - 3.4. During the update History Bike Loop with necessary infrastructure for safe travel to the existing points of interest and significant resources outside of the City's development regulations, review the bicycle parking standards within the parking chart.core.
- Identify neighborhood specific transportation issues during the Small Area Planning process, including improvements to promote pedestrian and bicycle movement, handicapped accessibility, and safe, efficient traffic

Policy T8: TE 5

ourage development that meets Transit-Friendly Design standards.

Implementation

Develop incentives Create and guidelines for Transit Friendly Design as part of the update of the City's development regulations.

To assist in increasing transit service, develop <u>maintain</u> a <u>list of potential transit friendly</u> <u>locations fully accessible sidewalk network</u> throughout the City and provide to <u>TransIT</u>.

<u>Implementation</u>

 Coordinate with WASHCOG, TPB, Frederick County, and TransIT to target locations in Frederick for potential transit oriented development to complement future bus rapid transit and/or rail transit planned for US 15 and the 270 corridor.

- Focus initial transit friendly efforts in the vicinity of East Street, the Determine an appropriate
 capital improvement funding division between singular large projects and small intervention
 projects to ensure small projects are prioritized.
- 2. Identify areas with unpassable or missing sidewalk infrastructure, including unmarked crosswalks, culverts that cross sidewalks, and uneven brickwork, and develop plans to build, repair, or retrofit sidewalks where applicable.
- 3. Widen sidewalks in areas with high pedestrian densities.
- 4. Develop policies to allow merchants and the City to participate in World PARK(ing) Day on the third Friday of September each year.

Golden Mile, East Patrick Street from I-70 to Franklin Street, US 15 and Monocacy Boulevard.

Policy T9: TE 6

Direct the flow of truckfreight traffic to those road-facilities that are most suitable; and away from other routes and areas where through truck traffic is incompatible with adjacent land uses or may cause safety issues

Implementation

- 1. Develop a system of truck routes with the following goals:
 - a. Reduce South Street truck traffic.
 - b. Reduce alleyway truck traffic in the downtown.
 - c. Restrict delivery time for key City arterials.
 - d. Designated truck routes should be arterials with connections to collectors for local access for deliveries
- 2. Address the unique challenges and dangers of accommodating truck traffic alongside bicycle and pedestrian traffic into complete street designs for freight-primary arterials.
- Collaborate with the United States Parcel Service and First Energy Corporation to explore alternative locations to reduce truck traffic and vehicle trips downtown.

Policy TE 7

Preserve and enhance the historic grid system.

<u>Implementation</u>

- 1. Maintain historic street names.
- Preserve and expand the downtown alley system as a secondary means for access, to provide for service delivery and pick-up and to provide an alternative to on-street parking T10:
- Supplement the Comprehensive Plan with a Master Streets Plan proposing arterial, collector, and, where consistent with Small Area Plans or otherwise appropriate, local and alley streets in currently undeveloped areas within and adjacent to the City.
 - a. Encourage a street grid pattern in new developments that disperses traffic more evenly throughout the existing and future street network.

- b. Continue the downtown street grid system to East Church Street/Gas House Pike and at the Fairgrounds.
- c. Alley development in new subdivisions and commercial development should be pursued as a means of better property access, improved off-street parking, enhanced streetscapes, and enhanced traffic circulation.
- Establish mobility fee districts in areas with right-of-way constraints and tend to support multimodal trip-making and walkability.
- Alley development in older and more established areas, such as the downtown, should be pursued for the same reasons noted above.
- 4.6. Explore alternative traffic and parking patterns, perhaps through a pilot program, along select streets to enhance walkability, increase sidewalk widths and allow for the temporary expansion of businesses to increase vibrant streetscape.
- Support the American Society of Landscaping Architects annual (PARK)ing day event by allowing metered parking spaces to be transformed into temporary parks and gathering spaces.

Policy TE 8

Ensure that any new transportation improvement does not adversely impact the City's neighborhoods.

<u>Implementation</u>

- As part of all decisions for major transportation improvements, continue to balance the need to
 maintain the unique character and quality of life of the City's historic neighborhoods while
 keeping in mind the ahistorical nature of automotive traffic and street parking.
- 2. Work with state and local jurisdictions on city streetscape designs that minimize impacts on Frederick's neighborhoods; historical and archeological resources; aesthetics; vistas; and which maximize bicycle/pedestrian facility connections consistent with other policies above.
- Implement mitigation strategies if cultural or historic resources will be irreparably impacted by new or existing road construction.
- 4. Modify the design of new and expanded roads to protect historic resources and their settings.

Policy TE 9

Prioritize safety and complete streets elements in the design and capacity standards for all roadways.

<u>Implementation</u>

- 1. Review and update existing standards for different types of roadways:
 - a. Ensure minimal rather than maximal lane widths consistent with relevant national standards.
 - b. Ensure design speeds are equal to or below desired speed limits so as to limit safety concerns for pedestrians and bicyclists as well as crash severity.
 - Create new pedestrian-primary and slow-street roadway types to allow design flexibility in new developments.
 - Ensure bicycle and pedestrian infrastructure is consistent with All Ages & Abilities guidelines.
- Reduce traffic congestion by actively managing the operation of the transportation system during peak travel periods.
- 3. Restructure procedures to accommodate all users on every project.

Policy TE 10

Support enhanced regional public transportation options

<u>Implementation</u>

- 1. Work with TransIT, MTA, and MARC to provide viable regional transit options for noncommute and reverse-commute trips for access to Montgomery County, the District of Columbia, and the Baltimore region.
- Support global best-practices in rail procurement and operations to ensure maximum value from MARC and WMATA for the City's residents, visitors, employees, and businesses.
- Support the determination of the ridership potential of reverse-peak, off-peak, and weekend MARC train service and regional bus service.
- Work with the County and State to designate the downtown MARC station area as a transitoriented development zone.
- 5. Support private regional and airport shuttle bus service and determine areas of common interest.

Policy TE 11

<u>Support</u> airport development in accordance with the approved Airport Layout Plan (ALP) in the 2008 Airport Master Plan. and ensure policies of the Comprehensive Plan are compatible with the efforts to update the ALP in 2020.

Implementation

- Develop the Bailes Lane area in accordance with the Bailes Lane Re-Use Plan (BLRUP). This
 plan provides enhanced potential for the long-term development of the airport, minimizes
 potential land use conflicts in adjacent development, and has moderate costs for the overall plan.
 As a second phase to the BLRUP, implement the extension of the of the airport's main runway to
 6,000 feet.
- Design, engineer and construct an Air Traffic Control Tower, perimeter access road and associated infrastructure extensions in accordance with the 2008 Master Plan.
 - Construct flexibly-sized aircraft hangars on the north end of the airfield adjacent to the existing 80 terminal hangars.
 - 3. Develop corporate and general aviation hangars, in coordination with existing and future airport
 - Adhere to the FAA and Homeland Security regulations with respect to air protection zones (specifically the Washington, DC Metropolitan Area Air Defense Identification Zone [ADIZ] and prohibited air space around Camp David).

5. Include local interest groups who support the airport from a transportation standpoint, such as FACT and TSAC, in the progress of the airport.

Policy T11: TE 12

Ensure that all new Preserve and enhance transportation improvements do not adversely impact capacity and multi-modal travel on local, collector and arterial routes that serve the City's neighborhoods City of Frederick.

Implementation

- 1. Support efforts to forecast the impacts of different modal split assumptions when forecasting future demand on area and regional roadways.
- Promote the MARC train station vicinity as a multimodal transportation hub and a mixed-use development area.
- As part of the decision process for major transportation improvements, continue to balance the need to maintain the unique character and quality of life of the City's neighborhoods.
- Work with the state and local jurisdictions on city streetscape designs that minimize impacts on Frederick's
 neighborhoods, historical and archeological resources, aesthetics, vistas, and bicycle and pedestrian facility
 connections for all users.
- Continue to support the current configuration of the constrained roads included in Table ____ and identified in Map ____. Do not widen them, due to the constraints placed on these roads by historic development patterns.
- Implement mitigation strategies if cultural or historic resources will be irreparably impacted by construction of new roads or expansion of existing roads.
 - 1. Modify the design of new and expanded roads to protect historic resources and their settings.
 - Work with Frederick County and the State of Maryland to relieve congestion in US 15 with a minimal addition of VMT to the regional transportation system.

Policy T12: TE 13

Work with MDOT, Frederick County, MWCOG, TSAC, TPB, and CTAC to develop joint and complementary planning programs.

<u>Implementation</u>

serve and enhance the historic grid system

ementaltion	
2.1. Maintain historic street names.	
±. <u>i. wantan nistorie street names.</u>	
1. Preserve and expand the downtown alley system as a secondary means for access, to provide	
Preserve and expand the downtown alley system as a secondary means for access, to provide for service delivery and pick-up and to provide an alternative to on street parking.	
to be vice delivery and piek-up and to provide an alternative to on street parking.	
2. As part of the update of the City's development regulations, develop design standards for new alleyways.	
3. Consider continuing the downtown street grid system to East Church Street/Gas House Pike and at the Fairgrounds; if sold and redeveloped.	
1 anglounus, il solu anu redeveloped.	
cy T.13: 	
1. Increase multi modal Identify, develop, and promote local and regional programs to improve	
traffic efficiency.	
1-2. Continue City participation on local and regional transportation options in the downtown	
groups.	
ementalion	
. Continue to work to implement the recommendations of the Downtown Parking Study.	
2. Promote the development of a complete Multimodal Center close to the downtown MARC Station.	
75 44	
y T. 14	
olish and maintain a monitoring system to measure progress toward achieving the policies of the Transportation	
cnt.	
ementalion	
2.3. Design and implement a with Frederick County, adjacent municipalities and local organizations	
on the transportation monitoring system based on measurable results directly related to the policies	Formatted: No underline
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of this Element and any other associated documents related to this Comprehensive Planopportunities that must be addressed by all jurisdictions to mitigate congestion and eliminate hazards.

3.4. Support events such as Bike to Work Day and Car Free Day that educate about alternatives to the use of motor vehicles on all road networks.